MATRIX COLLEGE OF COUNSELLING AND PSYCHOTHERAPY LTD FINANCIAL STATEMENTS 31 AUGUST 2021

FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 2021

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OFFICERS AND PROFESSIONAL ADVISERS

THE BOARD OF DIRECTORS Ms F M Paul

Mrs C E E Leong-Son

REGISTERED OFFICE 6 Griffin Court

Wymondham Norfolk England NR16 0GU

AUDITOR Lovewell Blake LLP

Chartered Accountants & statutory auditor

Bankside 300 Peachman Way

Broadland Business Park

Norwich NR7 0LB

STRATEGIC REPORT

YEAR ENDED 31 AUGUST 2021

PRINCIPLE ACTIVITY AND BUSINESS REVIEW

The principle activity of the company is the provision of training services

Our continuing objective is to a centre of excellence in counselling training in the region. Matrix adapted to the coronavirus pandemic by moving all teaching online in March 2020 and then, when it was possible to do so returning to face-to-face teaching.

Newly enrolled student numbers were increased September 2020 and we started the year with greater student numbers than in September 2019.

Students have enjoyed a continued and increased success rate in achieving BSc (Hons) and Diploma awards. Our outreach programme of clinical placements is growing, and we continue to extend into new territories. Thanks to our reputation, we now have students applying to Matrix from well beyond the counties of Suffolk and Norfolk. Our emphasis, which is always on the quality of the courses, will be maintained. We constantly review course content to ensure we are always ready for the changes that drive the profession's disciplines.

We had the final year of teaching in Ipswich and from September 2021 are delivering all our teachings from the Matrix building in Wymondham. The modern, light, and spacious facility provides dedicated spaces for administration, independent student study, a library, counselling, and training rooms, as well as a sociable café space and break out areas. We have used the building since September 2020. In April 2021 we also leased the property opposite, No. 19 Griffin Court; this provides us with further space for teaching. This structure allows us to consolidate our offer to students and effectively manage anticipated gradual increase in student numbers.

Our ambition continues to be to expand our core curriculum by establishing a new Master's award course. This will increase student enrolment numbers and develop our range of study options whilst consolidating our reputation as a centre of excellence for studies in the field of counselling and psychotherapy. We will, of course, continue to offer the current BSc (Hons) degree course and the various and nationally significant CPD conferences and workshops.

A new Director has been appointed who brings with her many years of business experience. The previous governance arrangements of the College have been strengthened with the Advisory Board being replaced by a Board of Governors. This will ensure a higher level of scrutiny and accountability.

Along with changes in Governance, changes in the management structure with the recruitment of a Head of Operations, means the management team can be highly responsive to the demands of students, placements, the Department for Education, and the Office for Students. We continue to build on our excellent relationship with our accountant and auditors to ensure transparency in our financial management, ensuring Matrix's finances and resources are well managed to protect the students and continue offering a a high standard of training.

We are preparing for an imminent QSR review at the time of writing. The review is part of our application to the Office for Students to change our registration to Approved (Fee Cap). If we are successful, it will be a significant outcome for us. It will allow us to meet our strategic plans whilst continuing to offer those with the will and potential to succeed, regardless of their background, the possibility of training at Matrix. We intend to set up a bursary programme if we are successful. We remain committed to providing an opportunity for students to transform their own lives through accessing an outstanding learning experience that can provide them with social mobility as they carve a path that leads to a new career.

STRATEGIC REPORT (continued)

YEAR ENDED 31 AUGUST 2021

FINANCIAL RISK MANAGEMENT OBJECTIVES AND POLICIES

The Director is confident that the company has available financing facilities sufficient to meet its working capital requirements. The company's sales and purchases are made in sterling, so there is no exposure to currency risk. The directors are satisfied that credit risk is adequately managed through day-to-day monitoring by the director and that, as a result, bad debt experience is minimised.

PRINCIPLE RISKS AND UNCERTAINTIES

Overview

The management and nature of the business are subject to several risks. The Directors have set out below the principle risks facing the business. The Directors are of the opinion that a thorough risk management process is adopted, which involves the formal review of all the risks identified below. Where possible, procedures are in place to monitor and mitigate such risks.

Managing increasing demand for student places

Last year we received more applicants than places for the academic year. We did not increase capacity as we continue to be committed to delivering high-quality training. We believe that the ratio of student to tutor must remain at a level in which all students can be involved with discursive activities.

Regulation

Due to recent increased regulatory requirements, a risk has been identified that the increased workload on the Principal might become a burden. Losing OfS regulation would represent a significant risk to the college. The Operational Team had been strengthened and now comprises of a the Director, Registrar, Head of Clinical Practice, and a new post the Head of Operations This new staff member has significant HE experience and is supporting the Principal with managing workload.

Covid

The global Covid-19 pandemic has created challenges for all industries, including the educational sector. Despite the restrictions on face-to-face interaction and the necessity to move to some online tuition, the company has taken steps to maintain high learning standards for the students. Student numbers were restricted to 12 per group since 2020/21, and by undertaking additional building work, we were able to continue with face-to-face learning (when possible), meeting social distancing requirements. Added to this, the purchase of 4 clinical-grade HEPA purifiers provides students with an added layer of protection, allowing them to enjoy the benefits of classroom-based teaching.

We have had good feedback on these changes, and student feedback is overwhelmingly positive. A case study about our move to online teaching has featured in a good practice QAA publication.

The company monitors the situation, following all guidelines to mitigate any potential risk.

KEY PERFORMANCE INDICATORS

Given the straight forward nature of the business, the director is of the opinion that analysis using key performance indicators is not necessary for an understanding of the development, performance or position of the business.

STRATEGIC REPORT (continued)

YEAR ENDED 31 AUGUST 2021

FUTURE DEVELOPMENTS AND OUTLOOK

The company's business activities, together with the factors likely to affect its future development, performance and position, are set out in this report. The financial position of the group and its liquidity position are set out in the attached accounts. In addition, the principal risks and uncertainties section above details the policies and processes in place to manage financial risk, and exposures to credit and liquidity risk.

The company will continue to build on its presence in the training sector by focusing on increasing the range of study options and consolidating its reputation as a centre of excellence for studies in the field of counselling and psychotherapy.

CORPORATE GOVERNANCE

Matrix is a specialist college dedicated to training counsellors to the highest standards offering a professional, high quality training.

Matrix College is a Company limited by shares. The Directors are Fiona Paul and Colette Leong-Son. Fiona Paul (Principal) is the sole shareholder.

The Board of Governors oversee the work of the College with two committees supporting the Principal the Operational Team and the Academic Board. The Board has five members including both Directors, a senior business woman, one senior professional psychotherapist with many years' experience in psychotherapy training and an HE specialist.

The Operational Team members are Maureen Pettican (Chair) Head of Operations, Fiona Paul (Principal) Simon Blackmore Head of Clinical Practice and Nikkita Welman Registrar.

The Academic Board members are Fiona Paul (Chair), Bronwen Rees (Programme Lead), Sara Jack son (Programme Lead), and Danielle Lloyd Edwards (Programme Lead) plus two student members.

The key responsibilities of the Principal, the Operational Team and Academic Board are to deliver the strategic plan of the college and to agree and implement policies that aid the plan.

The Operational Team is internally supported by the Programme Leads (PL) team and the Members' committee which oversees the professional graduate requirements of our alumni.

Each Committee has its own terms of reference.

Matrix is a small college (currently with 87 students). We are committed to the principles of good governance and have adopted the Core Values of Higher Education Governance and the Seven Primary Elements of Higher Education Governance that underpin the values and beliefs identified within the CUC Higher Education Governance Code of Governance.

We have annually audited accounts and meet twice a year with our accountant to discuss business planning. We have no borrowings and no overdraft. The College is run based on the principles that we teach – being ethical practitioners working with integrity.

We undertake an Annual Monitoring Review, in conjunction with Middlesex University each year. Our External Examiner reports annually on our assessment of students' academic work. We take feedback from placement providers and remain in regular contact with them regarding our students' clinical work.

STRATEGIC REPORT (continued)

YEAR ENDED 31 AUGUST 2021

CORPORATE GOVERNANCE (Continued)

Oversight of Office for Student regulation is the responsibility of the Board of Governors and Directors who ensure compliance with the OfS ongoing conditions of registration. They are also responsible for ensuring compliance with the Middlesex University Memorandum of Cooperation.

The Board of Governors advises on risk management and evaluative strategy. These are regularly reassessed. The current risks identified, together with mitigating actions are:

- Managing increasing demand for student places. We are committed to not increasing capacity as we continue to be committed to delivering high quality training.
- Regulation. Due to recent increased regulatory requirements a risk has been identified that
 the increased workload placed on the principal might become a burden. The creation of the
 Operational team and appointment of a Head of Operations is designed to mitigate this risk.
- Losing OfS regulation would represents a significant risk to the college.

Risk assessments is a continual process at Matrix.

INTERNAL CONTROLS

The Directors are responsible for ensuring that:

- Proper accounting records are kept in accordance with OfS and Middlesex University regulatory requirements.
- Business, operational and compliance risk are identified and manage by maintaining and operating a system of internal control which includes evaluation of risk and decision making based on mitigating risk.
- The Board of Governors receives a report at each meeting on internal control and risk.
- A sound system of internal control is maintained which is reviewed and evaluated.

Internal Control

The system of internal control has been developed and is co-ordinated by the principal. It aims to provide as much assurance as is reasonably possible (not absolute assurance) that assets are safeguarded, transactions are properly authorised and recorded, and that material errors or irregularities are either prevented or can be detected promptly.

The review of effectiveness of the systems of internal control is informed by:

- Regular scrutiny of financial and other performance monitoring data.
- Publication of an Annual Auditor's Report.

This report was approved by the board of directors on $21 \cdot 2 \cdot 22$ and signed on behalf of the board by:

Mrs F M Paul Director

Registered office: 6 Griffin Court Wymondham Norfolk England NR16 0GU

DIRECTORS' REPORT (continued)

YEAR ENDED 31 AUGUST 2021

The directors present their report and the financial statements of the company for the year ended 31 August 2021.

DIRECTORS

The directors who served the company during the year were as follows:

Mrs F M Paul

Mrs C E E Leong-Son (Appointed 1 March 2021)

DIVIDENDS

Particulars of recommended dividends are detailed in note 12 to the financial statements.

DIRECTORS' RESPONSIBILITIES STATEMENT

The directors are responsible for preparing the strategic report, directors' report and the financial statements in accordance with applicable law and regulations.

Company law requires the directors to prepare financial statements for each financial year. Under that law the directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and the profit or loss of the company for that period.

In preparing these financial statements, the directors are required to:

- select suitable accounting policies and then apply them consistently;
- make judgments and accounting estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the company will continue in business.

The directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

AUDITOR

Each of the persons who is a director at the date of approval of this report confirms that:

- so far as they are aware, there is no relevant audit information of which the company's auditor is unaware; and
- they have taken all steps that they ought to have taken as a director to make themselves aware
 of any relevant audit information and to establish that the company's auditor is aware of that
 information.

DIRECTORS' REPORT (continued)

YEAR ENDED 31 AUGUST 2021

This report was approved by the board of directors on 21.2.22 and signed on behalf of the board by:

Mrs F M Paul Director

Registered office: 6 Griffin Court Wymondham Norfolk England NR16 0GU

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX COLLEGE OF COUNSELLING AND PSYCHOTHERAPY LTD (continued)

YEAR ENDED 31 AUGUST 2021

OPINION

We have audited the financial statements of Matrix College of Counselling and Psychotherapy Ltd (the 'company') for the year ended 31 August 2021 which comprise the statement of income and retained earnings, statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the company's affairs as at 31 August 2021 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.
- have been prepared in accordance with the requirements of the OfS's accounts direction and these requirements have been met.

BASIS FOR OPINION

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

CONCLUSIONS RELATING TO GOING CONCERN

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX COLLEGE OF COUNSELLING AND PSYCHOTHERAPY LTD (continued)

YEAR ENDED 31 AUGUST 2021

OTHER INFORMATION

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The director is responsible for the other information. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

Fee income as disclosed in note 4 to the Financial Statements is not materially misstated.

Expenditure on access and participation activities for the financial year has not been materially misstated.

We have nothing further to report in this regard.

OPINIONS ON OTHER MATTERS PRESCRIBED BY THE COMPANIES ACT 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the strategic report and the directors' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the strategic report and the directors' report have been prepared in accordance with applicable legal requirements.

MATTERS ON WHICH WE ARE REQUIRED TO REPORT BY EXCEPTION

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the strategic report or the directors' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of directors' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX COLLEGE OF COUNSELLING AND PSYCHOTHERAPY LTD (continued)

YEAR ENDED 31 AUGUST 2021

RESPONSIBILITIES OF DIRECTORS

As explained more fully in the directors' responsibilities statement, the directors are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the directors determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the directors are responsible for assessing the company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.

AUDITOR'S RESPONSIBILITIES FOR THE AUDIT OF THE FINANCIAL STATEMENTS

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

- Enquiry of management and those charged with governance;
- Enquiry of entity staff to identify any instances of non-compliance with laws and regulations;
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations;
- Performing audit work over the risk of management override of controls, including testing of
 journal entries and other adjustments for appropriateness, evaluating the business rationale of
 significant transactions outside the normal course of business, reviewing bank statements for
 transactions outside the normal course of business and reviewing accounting estimates for bias.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- · Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.

INDEPENDENT AUDITOR'S REPORT TO THE MEMBERS OF MATRIX COLLEGE OF COUNSELLING AND PSYCHOTHERAPY LTD (continued)

YEAR ENDED 31 AUGUST 2021

- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

USE OF OUR REPORT

Wend Blake LLP

This report is made solely to the company's members, as a body, in accordance with chapter 3 of part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the company and the company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Simon Watson FCCA (Senior Statutory Auditor)

For and on behalf of Lovewell Blake LLP Chartered Accountants & statutory auditor Bankside 300 Peachman Way Broadland Business Park Norwich NR7 0LB

28 February 2022

STATEMENT OF INCOME AND RETAINED EARNINGS

YEAR ENDED 31 AUGUST 2021

	Note	2021 £	2020 £
TURNOVER	4	465,000	428,963
Cost of sales		217,080	195,143
GROSS PROFIT		247,920	233,820
Administrative expenses		160,955	154,137
OPERATING PROFIT	5	86,965	79,683
Other interest receivable and similar income Interest payable and similar expenses	9 10	7 67	_ _
PROFIT BEFORE TAXATION		86,905	79,683
Tax on profit	11	17,352	14,206
PROFIT FOR THE FINANCIAL YEAR AND TOTAL COMPREHENS INCOME	IVE	69,553	65,477
Dividends paid and payable	12	(65,917)	(42,440)
RETAINED EARNINGS AT THE START OF THE YEAR		54,424	31,387
RETAINED EARNINGS AT THE END OF THE YEAR		58,060	54,424

All the activities of the company are from continuing operations.

STATEMENT OF FINANCIAL POSITION

31 AUGUST 2021

	2021		2021		
FIVED A COPTO	Note	£	£	2020 £	£
FIXED ASSETS Tangible assets	13		16,510		20,593
CURRENT ASSETS Debtors Cash at bank and in hand	14	36,020 78,075 114,095		20,419 88,660 109,079	
CREDITORS: amounts falling due within one year	15	71,065		73,614	
NET CURRENT ASSETS			43,030		35,465
TOTAL ASSETS LESS CURRENT LIABILITIES			59,540		56,058
PROVISIONS	16		1,474		1,628
NET ASSETS			58,066		54,430
CAPITAL AND RESERVES Called up share capital fully paid Capital redemption reserve Profit and loss account	19 20 20		3 3 58,060		3 3 54,424
SHAREHOLDERS FUNDS			58,066		54,430

These financial statements were approved by the board of directors and authorised for issue on .2.1.2.2, and are signed on behalf of the board by:

Mrs F M Paul Director

Company registration number: 04406186

STATEMENT OF CASH FLOWS

YEAR ENDED 31 AUGUST 2021

	2021 £	2020 £
CASH FLOWS FROM OPERATING ACTIVITIES Profit for the financial year	69,553	65,477
Adjustments for: Depreciation of tangible assets Other interest receivable and similar income Interest payable and similar expenses Tax on profit Accrued (income)/expenses	7,357 (7) 67 17,352 (2,434)	7,093 - - 14,206 5,183
Changes in: Trade and other debtors Trade and other creditors	(15,601) (2,296)	(2,787) 4,853
Cash generated from operations	73,991	94,025
Interest paid Interest received	(67) 7	- -
Tax paid	(15,325)	(12,236)
Net cash from operating activities	58,606	81,789
CASH FLOWS FROM INVESTING ACTIVITIES Purchase of tangible assets	(3,274)	(6,251)
Net cash used in investing activities	(3,274)	(6,251)
CASH FLOWS FROM FINANCING ACTIVITIES Dividends paid	(65,917)	(42,440)
Net cash used in financing activities	(65,917)	(42,440)
NET (DECREASE)/INCREASE IN CASH AND CASH EQUIVALENTS CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR	(10,585) 88,660	33,098 55,562
CASH AND CASH EQUIVALENTS AT END OF YEAR	78,075	88,660

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 AUGUST 2021

1. GENERAL INFORMATION

The company is a private company limited by shares, registered in England and Wales. The address of the registered office is 6 Griffin Court, Wymondham, Norfolk, NR10 0GU.

2. STATEMENT OF COMPLIANCE

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

These financial statements also comply with the Office for Students Regulatory Advice 9: Accounts Direction (OfS 2019.41).

3. ACCOUNTING POLICIES

Basis of preparation

The financial statements have been prepared on the historical cost basis, as modified by the revaluation of certain financial assets and liabilities and investment properties measured at fair value through profit or loss.

The financial statements are prepared in sterling, which is the functional currency of the entity.

Judgements and key sources of estimation uncertainty

The preparation of the financial statements requires management to make judgements, estimates and assumptions that affect the amounts reported. These estimates and judgements are continually reviewed and are based on experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

Revenue recognition

The turnover shown in the profit and loss account represents amounts receivable during the year, exclusive of Value Added Tax.

In respect of long-term contracts and contracts for ongoing services, turnover represents the value of work done during the year, including estimates of amounts not invoiced. Turnover in respect of long-term contracts and contracts for on-going services is recognised by reference to the stage of completion.

Income tax

The taxation expense represents the aggregate amount of current and deferred tax recognised in the reporting period. Tax is recognised in profit or loss, except to the extent that it relates to items recognised in other comprehensive income or directly in equity. In this case, tax is recognised in other comprehensive income or directly in equity, respectively.

Current tax is recognised on taxable profit for the current and past periods. Current tax is measured at the amounts of tax expected to pay or recover using the tax rates and laws that have been enacted or substantively enacted at the reporting date.

Deferred tax is recognised in respect of all timing differences at the reporting date. Unrelieved tax losses and other deferred tax assets are recognised to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits. Deferred tax is measured using the tax rates and laws that have been enacted or substantively enacted by the reporting date that are expected to apply to the reversal of the timing difference.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 2021

3. ACCOUNTING POLICIES (continued)

Operating leases

Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

Leasehold improvements - 20% straight line
Books - 25% reducing balance
Website - 20% straight line

Equipment - 30% reducing balance and 33.3% straight line

Impairment of fixed assets

A review for indicators of impairment is carried out at each reporting date, with the recoverable amount being estimated where such indicators exist. Where the carrying value exceeds the recoverable amount, the asset is impaired accordingly. Prior impairments are also reviewed for possible reversal at each reporting date.

Defined contribution plans

Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.

4. TURNOVER

Details of grant and fee income

	2021 £	2020 £
Grant income from the OfS	_	_
Grant income from other bodies	_	_
Fee income for taught awards (exclusive of VAT)	463,622	425,296
Fee income for research awards (exclusive of VAT)	_	_
Fee income from non-qualifying courses (exclusive of VAT)	1,378	3,667
Total grant and fee income	465,000	428,963

MATRIX COLLEGE OF COUNSELLING AND PSYCHOTHERAPY LTD

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 2021

OPERATING PROFIT

Operating	profit or	loss is	stated	after	charging	creditina.
Operating	PI OIIL OI	1000 10	Juliou	aitoi	orial girig	orcanning.

	0 0	ŭ	2021 £	2020 £
Depreciation of tangible assets			7,357	7,093
Impairment of trade debtors			75	(700)
Operating lease rentals			_	35,001

AUDITOR'S REMUNERATION

	2021	2020
	£	£
Fees payable for the audit of the financial statements	3,950	3,800

7. **STAFF COSTS**

The average number of persons employed by the company during the year, including the directors, amounted to: 2024 2020

	2021 No.	2020 No.
Management staff	2	2
The aggregate payroll costs incurred during the year, relating to the		
	2021	2020
	£	£
Wages and salaries	8,785	22,050
Other pension costs	76	337
	8,861	22,387

DIRECTORS' REMUNERATION 8.

The directors' aggregate remuneration in respect of qualifying services was:

	2021	2020
	£	£
Remuneration	8,785	8,550
Company contributions to defined contribution pension plans	76	69
	8.861	8.619
	0,001	0,019

The number of directors who accrued benefits under company pension plans was as follows:

	2021	2020
	No.	No.
Defined contribution plans	1	1

During the year the director received dividends of £65,917 (2020 - £42,440). The director received no other benefits.

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 2021

9. OTHER INTEREST RECEIVABLE AND SIMILAR INCOME

9.	OTHER INTEREST RECEIVABLE AND SIMILAR INCOME		
		2021 £	2020 £
	Interest on cash and cash equivalents	7	_
10.	INTEREST PAYABLE AND SIMILAR EXPENSES		
		2021	2020
	Other interest payable and similar charges	£ 67	£
11.	TAX ON PROFIT		
	Major components of tax expense		
		2021 £	2020 £
	Current tax: UK current tax expense Adjustments in respect of prior periods	17,506 —	15,325 (1,719)
	Total current tax	17,506	13,606
	Deferred tax: Origination and reversal of timing differences	(154)	600
	Tax on profit	17,352	14,206
	Reconciliation of tax expense		
	The tax assessed on the profit on ordinary activities for the year is higher the standard rate of corporation tax in the UK of 19% (2020: 19%).	than (2020:	lower than)
		2021 £	2020 £
	Profit on ordinary activities before taxation	86,905	79,683
	Profit on ordinary activities by rate of tax Adjustment to tax charge in respect of prior periods	16,512	15,140 (1,719)
	Effect of expenses not deductible for tax purposes Effect of capital allowances and depreciation	121 719	24 761
	Tax on profit	17,352	14,206

12. DIVIDENDS

	2021	2020
	£	£
Dividends paid during the year	65,917	42,440

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 2021

13. TANGIBLE ASSETS

		Leasehold improvements £	Books £	Website £	Equipment £	Total £
	Cost At 1 September 2020 Additions	23,582 920	18,138 –	3,470 _	24,119 2,354	69,309 3,274
	At 31 August 2021	24,502	18,138	3,470	26,473	72,583
	Depreciation At 1 September 2020 Charge for the year	8,723 4,900	17,148 248	1,055 805	21,790 1,404	48,716 7,357
	At 31 August 2021	13,623	17,396	1,860	23,194	56,073
	Carrying amount At 31 August 2021	10,879	742	1,610	3,279	16,510
	At 31 August 2020	14,859	990	2,415	2,329	20,593
14.	DEBTORS					
	Trade debtors Prepayments and accrued inc Other debtors	come			2021 £ 585 35,011 424 36,020	2020 £ 3,937 16,482 20,419
15.	CREDITORS: amounts falling	ng due within one	e year			
	Trade creditors Accruals and deferred income Corporation tax Social security and other taxe Other creditors				2021 £ 33,118 7,700 17,506 — 12,741 71,065	2020 £ 20,622 10,134 15,325 15,626 11,907 73,614
16.	PROVISIONS					

	Deferred tax (note 17)
	£
At 1 September 2020	1,628
Charge against provision	(154)
At 31 August 2021	1,474

NOTES TO THE FINANCIAL STATEMENTS (continued)

YEAR ENDED 31 AUGUST 2021

17. DEFERRED TAX

The deferred tax included in the statement of financial position is as follows:

	2021	2020
	£	£
Included in provisions (note 16)	1,474	1,628

The deferred tax account consists of the tax effect of timing differences in respect of:

	2021	2020
	£	£
Accelerated capital allowances	1,474	1,628

18. EMPLOYEE BENEFITS

Defined contribution plans

The amount recognised in profit or loss as an expense in relation to defined contribution plans was £76 (2020: £337).

19. CALLED UP SHARE CAPITAL FULLY PAID

Issued, called up and fully paid

	2021		2020	
	No.	£	No.	£
A Shares shares of £1 each	2	2	2	2
B Shares shares of £1 each	1	1	1	1
	3	3	3	3

20. RESERVES

Capital redemption reserve - This reserve records the nominal value of shares repurchased by the company.

Profit and loss account - This reserve records retained earnings and accumulated losses.

21. ANALYSIS OF CHANGES IN NET DEBT

	At	At	
	1 Sep 2020 Cash flows		31 Aug 2021
	£	£	£
Cash at bank and in hand	88,660	(10,585)	78,075

22. OPERATING LEASES

The total future minimum lease payments under non-cancellable operating leases are as follows:

2021	2020
£	£
25,500	25,500
21,250	46,750
40.750	70.050
46,750	72,250
	£ 25,500

NOTES TO THE DETAILED INCOME STATEMENT

YEAR ENDED 31 AUGUST 2021

23. RELATED PARTY TRANSACTIONS

The director has advanced monies to the company. At 31 August 2021 the amount due from the company was £101 (2020 - £565).

24. CONTROLLING PARTY

The ultimate controlling party of the company is Mrs F M Paul.